

Association of mine managers of Zimbabwe

November 2023

Presenter W. Nemasasi



"emerging world trends that will impact on the decision process of the future mine manager"

nuGen™Zero Emissions Haulage Solution (ZEHS) truck launch -Mogalakwena Mine , RSA on Friday 6 May 2023



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Look back to 2018!



So now, let us imagine we are 5 years in the future. 2028

August 2018 The second Republic in Zimbabwe assumes power



Covid wasn't even a thing yet in 2018

Saudia Arabia started issuing driving licenses to women in 2

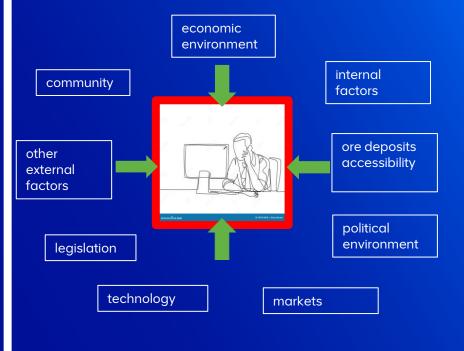


introduction

changing world

- rapid technological advancement
- volatile economic environments
- politically unstable periods
- rising influence of civic organizations & NGOs
- call for responsible mining (IRMA)
- license to operate
- zero tolerance to environmental damage & zero injury to people
- fluctuating global metal prices
- episodes of high inflation

mine managers must carefully navigate the business internal and external context and adopt agile strategies to ensure mine viability



mining technology

• drilling

jack hammer \rightarrow muti-boom drill rigs autonomous rigs \rightarrow tbms

machines

maned \rightarrow remote controlled \rightarrow autonomous machines

access and equipment

manual \rightarrow wheelbarrow \rightarrow winches \rightarrow locos \rightarrow trackless/conveyors \rightarrow autonomous machines \rightarrow robots

energy use and optimization

 $coal \rightarrow diesel \rightarrow electricity \rightarrow clean source of power \rightarrow conservation of power (solar, ventilation on demand)$

ore accounting and survey

tape & ties \rightarrow ranging rods and staff \rightarrow theodolite & weightometres \rightarrow gps \rightarrow laser scanners.

proximity Detection system (Safety)

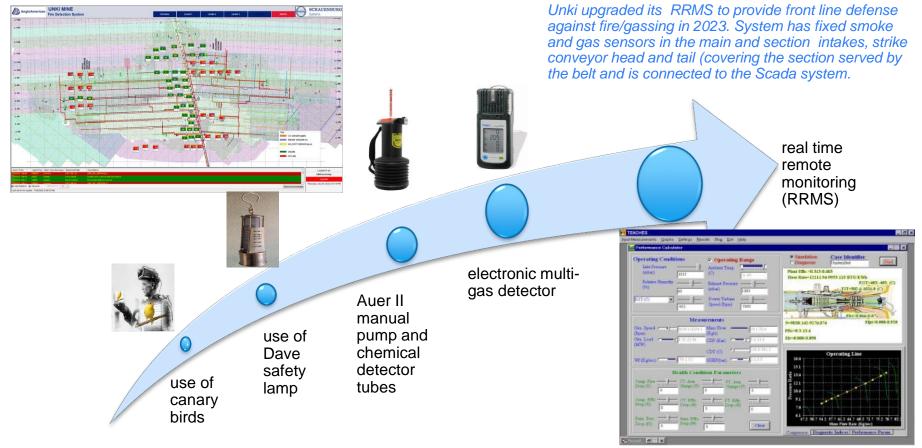








evolution of gas testing and monitoring systems



digital mining an opportunity to transform current mining methods

opportunity

Mining's digital potential lies in leveraging a unique combination of digital and physical assets

approach

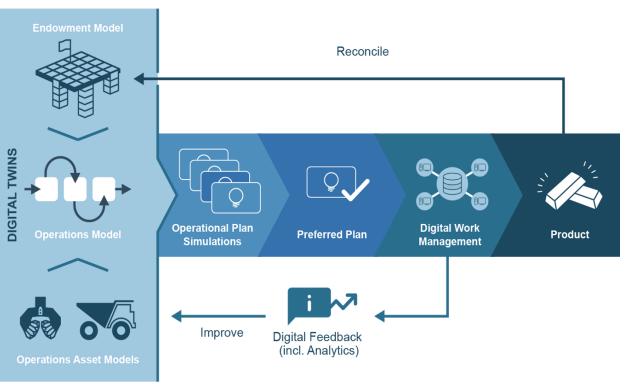
- The use of modelling & simulation ("digital twins")
- Improving the current business model (assets, processes and people)
- Standard use of machine learning

challenge

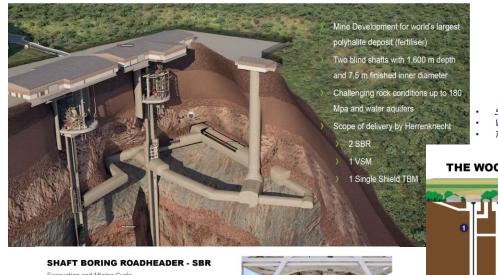
Predict and shape operational outcomes

approach

- Digital planning & work management
- Predictive condition-based monitoring and maintenance
- Advanced process control
- Automation



tbms in mine development



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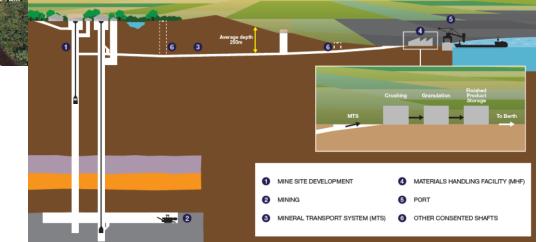
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Overveiw

- Standard TBM
- Helix/ Ramp TBM
- Decline TBM
- Horizontal infrastructure TBM

SBR: Shaft Boring Roadheader VSM: Vertical Shaft Boring Machine (Raise borer, TMB: Tunnel Boring Machine

THE WOODSMITH MINE PORJECT



Excavation and Mining Cycle



Steps of Mining Cycle: Cut trench in 120 clock

- Move boom to center position
- 3. Slew a few degrees clockwise
- Cut next trench
- Repeat until in 120 clock position 5.
- 6 Extension of the boom
- Re-start of the cutting cycle
- 8. When 1m of the bench is cut,

the SBR will be lowered 1m and the Mining Cycle starts again.

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robotics

devices powered by artificial intelligence

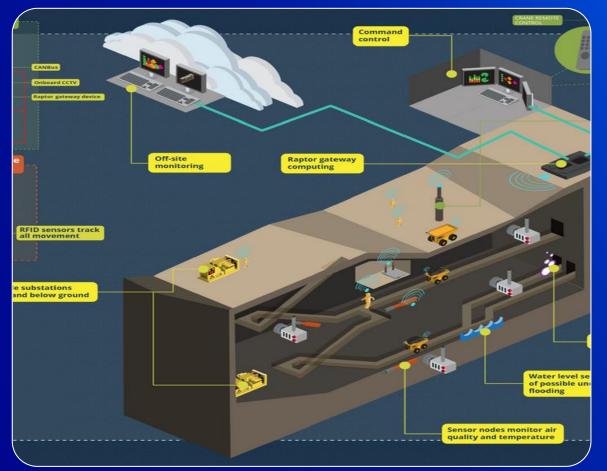
- drilling, blasting loading
- conveyance, bolting and sampling etc.

remote operating and monitoring platforms

- improved safety
- stable operations variability
- preventive to predictive maintenance

benefits

- costs & productivity
- Safety
- quick decision & stock management



internet of things

- convergence of wireless technologies and mining offer new ways of maintaining mine safety and productivity.
- micro
 - electromechan ical systems
- Internet, for transform

Remote operation

- removes operator from potentially hazardous work areas.
 automation
- self operating with personnel off site

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mobile miner

Every miners dream!

CEpiroc

"One machine, in one heading, operated by only one person **continuously** excavating rock, easy to transport on conveyor or even in a pipe."

Compared to drill and blast:

- Reduced preparation costs
- · No tied up capital in open drifts (excl. machine)
- Very low ventilation costs
- Reduction in rock support cost
- No environment impact due to gases, vibrations, sounds or other emissions
- Mine development lead times lowered by up to 45%
- Small step to full automation compared to D&B







MN330 Rock Cutter Project

A mechanized cutting machine designed to operate in low stoping widths (+/- 1.5 m) and steep dipping angles =<30°. In 2018 – 2019 a study in conjunction with Sandvik was done to develop the MN330 Rock Cutter, and a suitable mine design that can accommodate all the equipment. The equipment is undergoing trails at Borwa Shaft Mototolo Mine (Anglo American Platinum, RSA)

Great Dyke Roadhead er Project (1990-1994) Mutorashanga, Zimbabwe A joint venture :Ministry of Mines, Union Carbide and Zimbabwe Alloys embarked on a Roadheader ET110 plus Joy 14CM5 continuous miner on narrow chrome seams. Attempts used coal-based technologies equipment experienced too many breakdowns

Mining and processing activities with minimum footprint disturbances

Pyhasalmi Mine (Finland) Zinc -Copper deposit





Mining and processing activities with minimum footprint disturbances

LaRonde Mine (Quebec, Canada)

Gold Deposit



processing technology

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Leaving thriving sustainable communities after we leave



processing technologies

online analyzers

- plant feed particle size distribution (PSD) (Lynx cameras) optimizing to improve plant throughputs through better PSD consistency.
 - Significant plant throughput increases can be realized.
 - Some Anglo operations are using these.
- online analyser (OA) for flotation, smelting and refining facilities gives real-time plants performance resulting in improved plant control, better efficiencies through real time interventions

conventional laboratory methods have high TATs of around 24hours.

applications in base metals prevalent

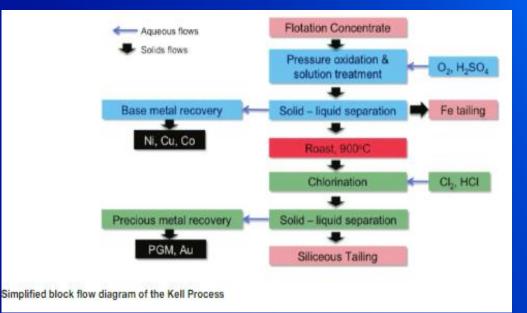


processing technology

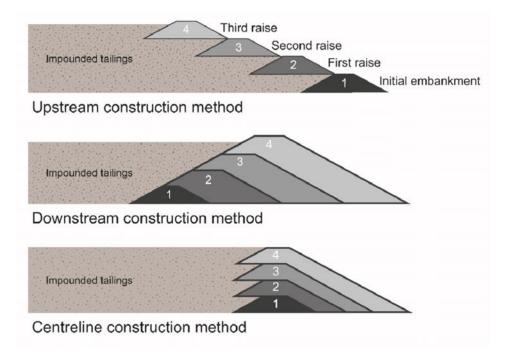
Kell hydrometallurgical process

- direct extraction of platinum group metals extraction and base metals from flotation concentrates
- ► Total energy consumption—50% reduction.
- ► Electrical energy consumption—84% reduction.
- ► Energy consumption costs—76% reduction.
- ► CO2emissions—70% reduction.
- ► Installed power requirement—92% reduction

(K Liddell, T Newton, M Adams & B Muller, 2010)



tailings storage facilities (TSFs)



Upstream (outlawed) Centre line (yes) Downstream (maybe too costly)

2019 Brumadinho dam disaster (Brazil) triggered changes in tails facilities management (GISTM)

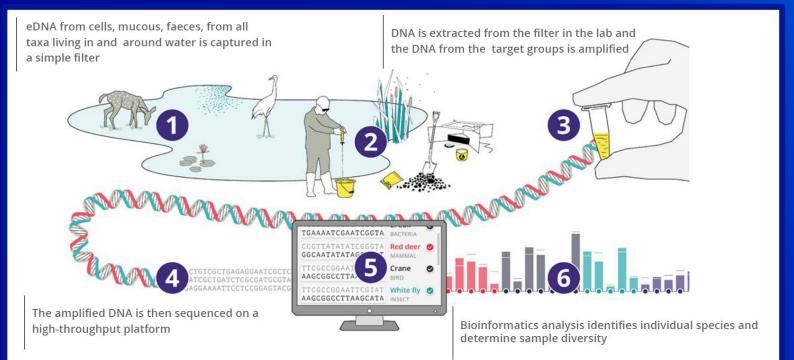


Church of England Pension Board, together with Council of Ethics of the Swedish Nation Pension Funds lead a collaboration of investors with over usd\$20 trillion in assets under their management to press for further investigations 2 years after the disaster - resulting in the creation of independent global monitoring group on TSFs

biodiversity monitoring using eDNA

why eDNA biomonitoring technique?

all living organisms leave traces of their DNA in the environment. eDNA techniques identifies individual species DNA from small samples of soil, sediment, water and air. eDNA analyze both existing and historical species in an environment.



inclusion and diversity

- eradication of gender-based violence in the workplace
- equal employment opportunities for all irrespective of gender
- gender balance at all levels of the organisation
- gender sensitive policies and facilities



environment

governance

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advancing to a greener world

- reduction of CO2 emissions hydrogen-powered vehicles e.g. nuGen truck.
- maintaining a healthy environment Improving air quality e.g. capturing SO2 from smelting plants.
- protecting bio-diversity Protecting threatened species and essential ecological processes e.g. eDNA sampling.

• renewable energy converting electricity power to renewable energy e.g. solar.

• reducing water use and waste recycling and reuse

collaboration with communities and countries for a better future

- being ethical and accountable ethical mining, responsible sourcing and Listening to our host communities.
- building thriving communities supporting job creation in communities, Investing in education, health, water, sanitation and livelihoods

good corporate governance

- risk management
- compliance to standards
- ethical and transparent business practices
- avoiding conflict of interest



Initiative for responsible mining assurance (IRMA)

IRMA standard defines responsible mining through over 400 requirements, across four principles.





- Legal compliance
- Stakeholder engagement
- Human rights due diligence
- Revenue transparency / Anti-corruption

Planning for positive legacies

- Environmental and social impact assessment and management
- Resettlement
- Emergency preparedness and response
- Planning and financing reclamation • and closure

Environmental responsibility

- Water management
- Waste (tailings) management
- Air quality
- Biodiversity, ecosystem services, protected areas





Anglo American Technical conference (10 - 13 October 2022, Paracas, Peru)

"How do we make more of what's in and on the earth, to make the most of life on it?"

(Charles Eames)



Thank you